よい朝のために。 **KY** RITSU HOTELS & DORMITORIES

FY 3/25 Q1 (4-6/2024) Consolidated Financial Results

August 19, 2024 Kyoritsu Maintenance Co., Ltd. (Securities Code 9616)





FY3/25 Q1 Financial Highlights



Achieved highest profit by absorbing cost increase through enhancement of product competitiveness and promotion of sales price optimization.



• Recorded "equity in earnings" from the acquisition of COSMOS INITIA Co.,Ltd.

FY3/19 Q1 FY3/20 Q1 FY3/21 Q1 FY3/22 Q1 FY3/23 Q1 FY3/24 Q1 FY3/25 Q1

Overview of Consolidated Financial Results and Main Financial Indicators



100 million yen	FY 3/24 Q1 Results (4 – 6/2023)	FY 3/25 Q1 Results (4 – 6/2024)	YoY Com			e in Increase/Decrease	of Equity in earnings of in affiliated companies	YoY Comparison without Factors on the Left
Net Sales	466	520	+53	+11.5%	-4			+42
Operating Income	29	38	+9	+31.2%	-4	+0		+13
Ordinary Income ^{*1}	27	41	+13	+47.1%	-4	+0	+4	+13
Net Income	17	26	+9	+54.1%	Operating I	ncome		growth rate
EPS (yen) *2	22.4	34.6	+12.1	+54.0%			YoY Comparison of Increase/Decrease in opened after April 2023 onwards	13
Depreciation Expense	15	17	+1	+11.6%		for Large-Scale Renewal	+ 0	
Cash Flow*3	33	44	+11	+33.9%	29	-		38
Capital Investment	21	119	+97	+446.4%	FY3/24 Q1Results			FY3/25 Q1Results

*1 430 million yen of Equity in earnings of affiliated companies was recorded in the first quarter of the fiscal year ending 2025 due to the acquisition of COSMOS INITIA Co., Ltd.

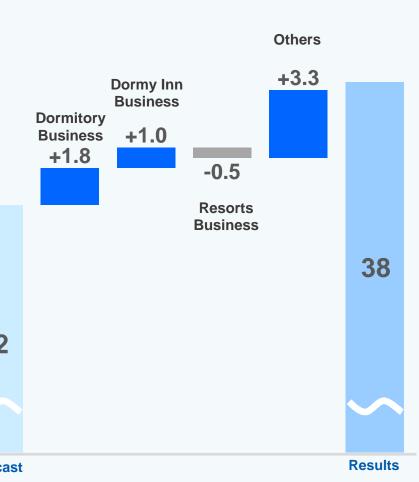
*2 The Company carried out a stock split on April 1, 2024, at a ratio of two shares per one common share. Accordingly, EPS have been calculated presuming that this stock split was carried out at the start of fiscal year ending March 31, 2024.

*3 Cash Flow: Net Income + Depreciation Expense

Factors for Deviation from Operating Income Plans

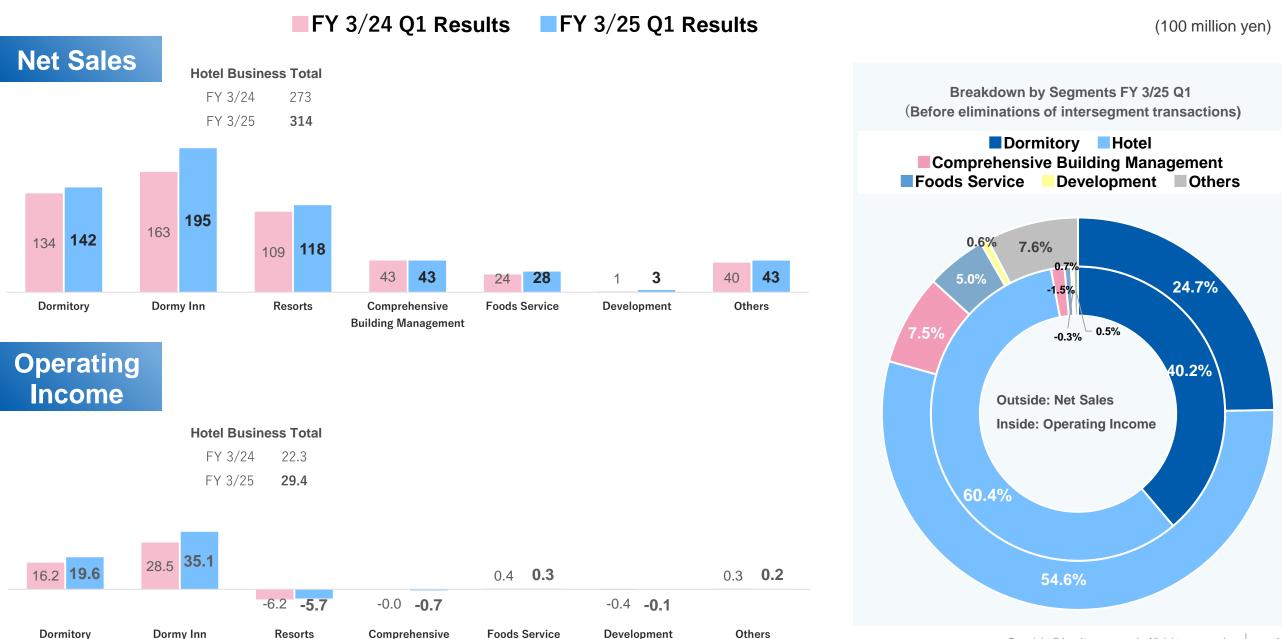


Operating Ir		Q1	Main Cause		
(100 million)	yen)	(4–6/2024)			
	Forecast	17			
Dormitory Business	Results	19	 Costs for such as utilities and food were lower than expected. 		
Buomooo	Comparison with Plans	+1			
	Forecast	34	\cdot The timing of expense accruals was		
Dormy Inn Business	Results	35	shifted because of partial delays in the completion of the planned		De B
	Comparison with Plans	+1	large-scale renewal works.		
	Forecast	-5			
Resorts Business	Results	-5	 It progresses largely as planned. 		
	Comparison with Plans	-0			
	Forecast	-14	Comprehensive building management business (Builnet Co., Ltd.) and other		
Others	Results	-11	business, Kyoritsu Solutions Co., Ltd., exceeded the plan.	32	
	Comparison with Plans	+3	Corporate expenses and consolidated eliminations were lower than planned.		
	Forecast	32			
Total	Results	38		Forecast	
	Comparison with Plans	+5		rorecast	



Breakdown of Net Sales and Operating Income by Business Segments

Building Management



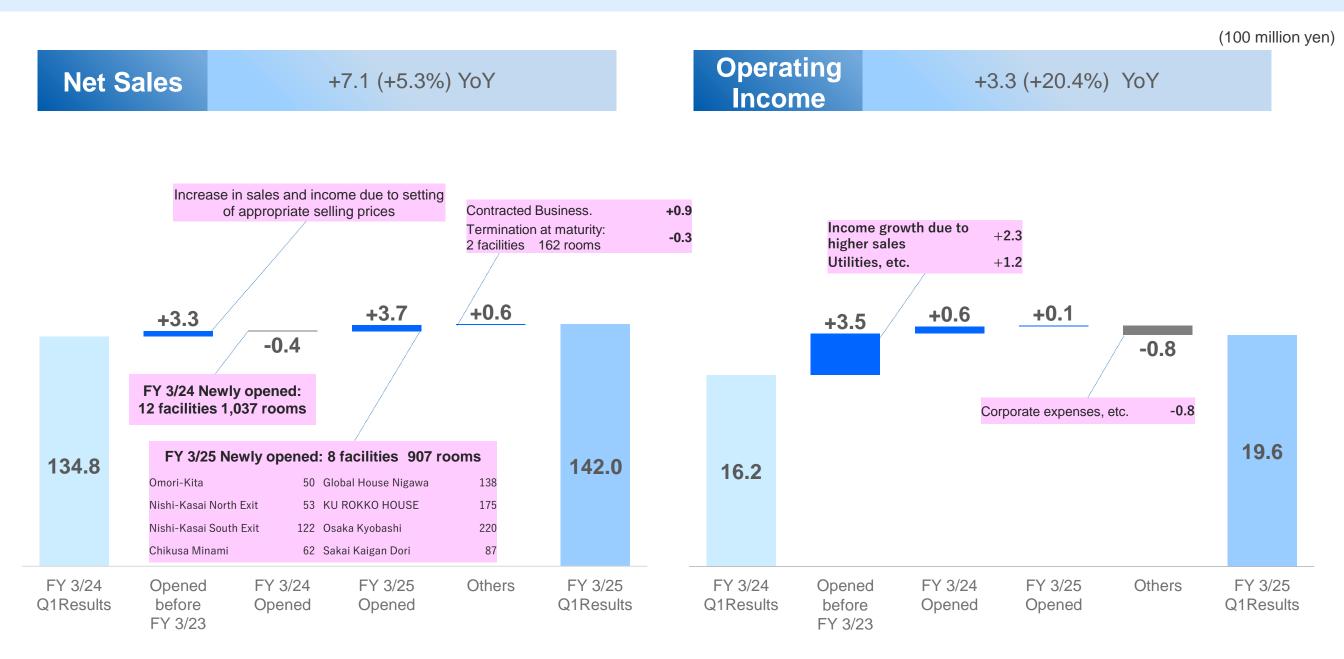
Copyright © kyoritsugroup.co.jp All rights reserved.

よい朝のために。 RITSU

HOTELS & DORMITORIE

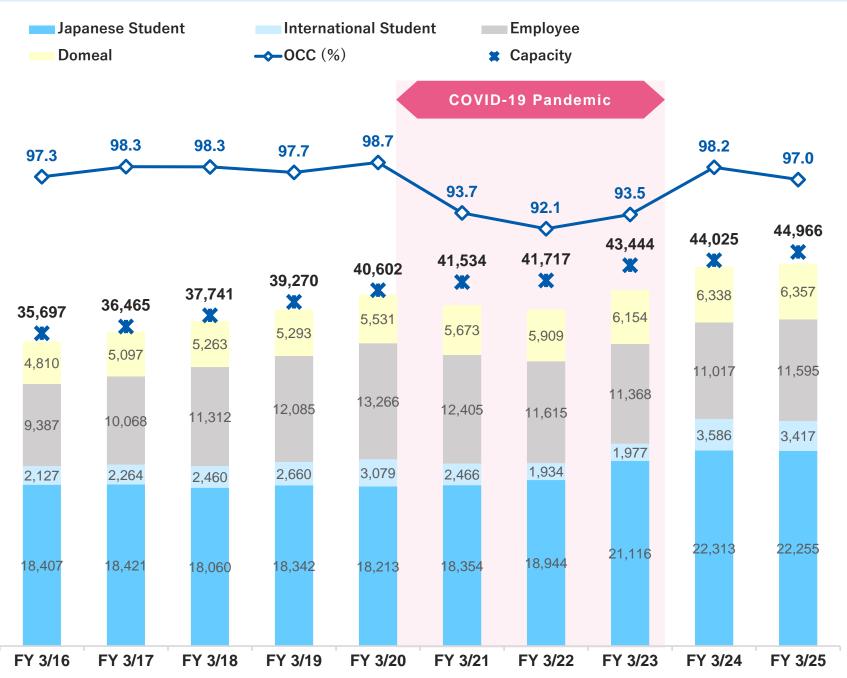
Dormitory Business: Net Sales and Operating Income





Dormitory Business: Trends in Initial Number of Leased Units & Occupancy Ratio





FY 3/23	FY 3/24	YoY	FY 3/25	YoY
93.5%	98.2%	+4.7pt	97.0%	-1.2pt
514	519	+5	526	+7
43,444	44,025	+581	44,966	+941
40,615	43,254	+2,639	43,624	+370
	93.5% 514 43,444	514 519 43,444 44,025	93.5% 98.2% +4.7pt 514 519 +5 43,444 44,025 +581	93.5%98.2%+4.7pt97.0%514519+552643,44444,025+58144,966

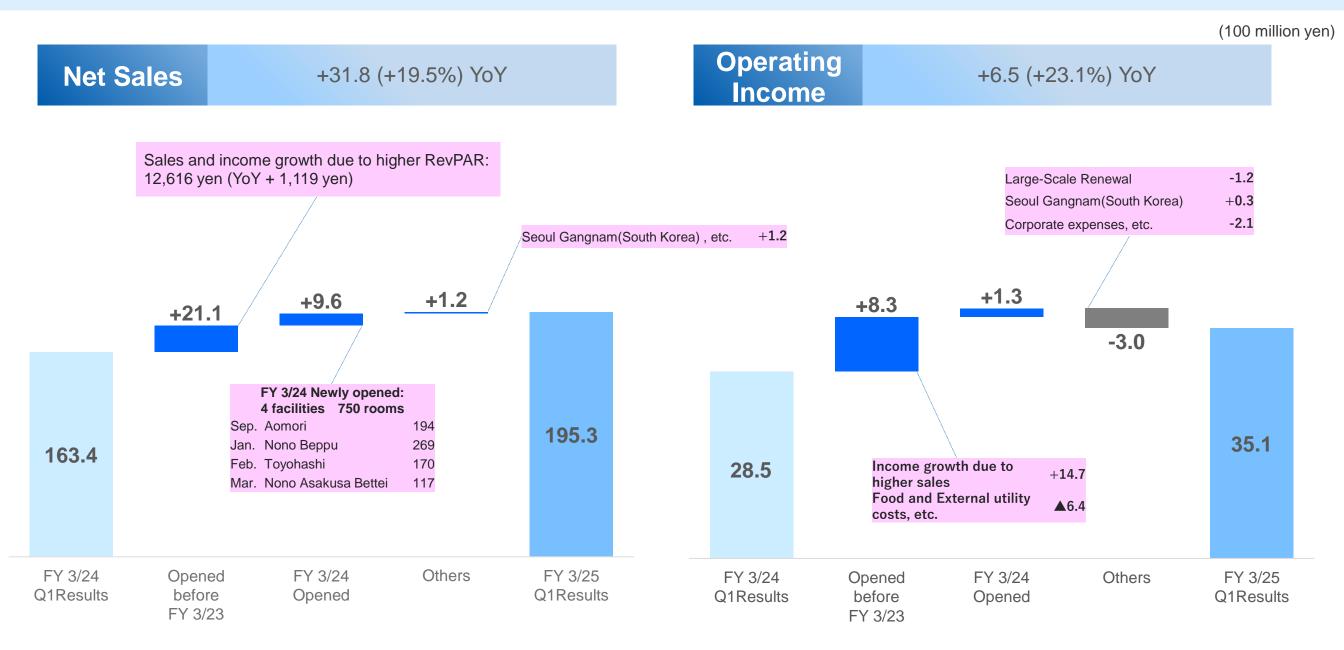
Breakdown of Occupied Rooms (Unit: rooms)

	FY 3/23	FY 3/24	ΥοΥ	FY 3/25	YoY
Domeal	6,154	6,338	+184	6,357	+19
Employee	11,368	11,017	-351	11,595	+578
International Student	1,977	3,586	+1,609	3,417	-169
Japanese Student	21,116	22,313	+1,197	22,255	-58
		0		o All righto rocor	

Copyright © kyoritsugroup.co.jp All rights reserved.

Dormy Inn Business: Net Sales and Operating Income





Dormy Inn Business: Quarterly Trends in Occupancy Ratio, Average Daily Rate and RevPAR

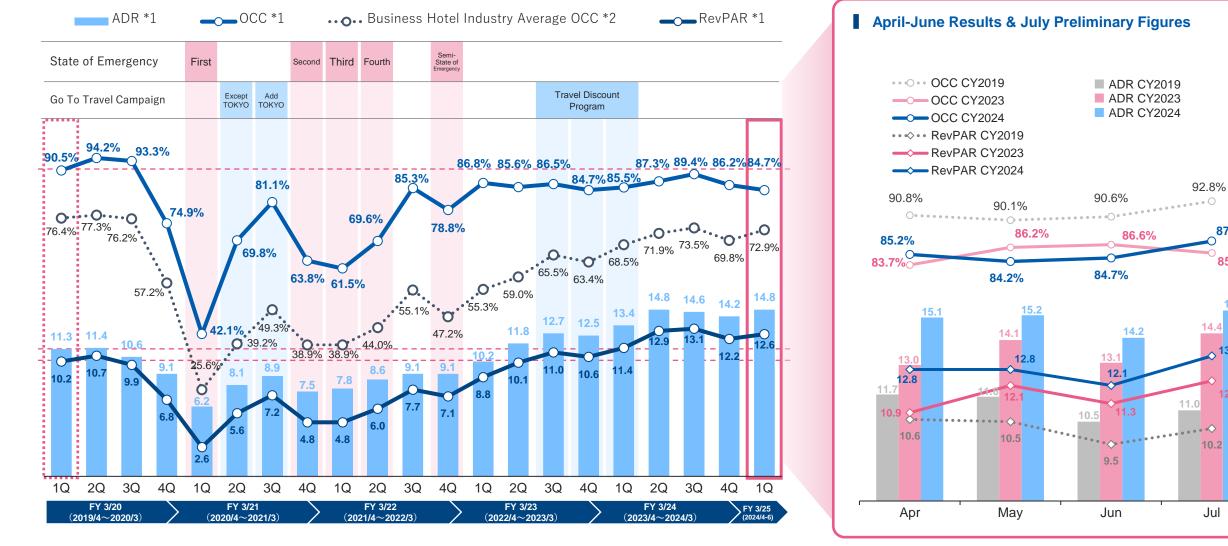


87.1%

85.4%

15.4

13.4



			Full	Year						Full	Year		
OCC (%)	FY3/19	FY3/20	FY3/21	FY3/22	FY3/23	FY3/24	ADR(thousand yen)	FY3/19	FY3/20	FY3/21	FY3/22	FY3/23	FY3/24
	90.8%	88.1%	64.7%	73.9%	85.9%	87.1%		11.0	10.6	7.9	8.7	11.8	14.3

*1 The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

*2 Source: Japan Tourism Agency Homepage

8

FY3/24

12.4

Full Year

FY3/21

5.1

FY3/22 FY3/23

6.4

10.1

FY3/20

9.4

FY3/19

10.0

RevPAR

(thousand yen)

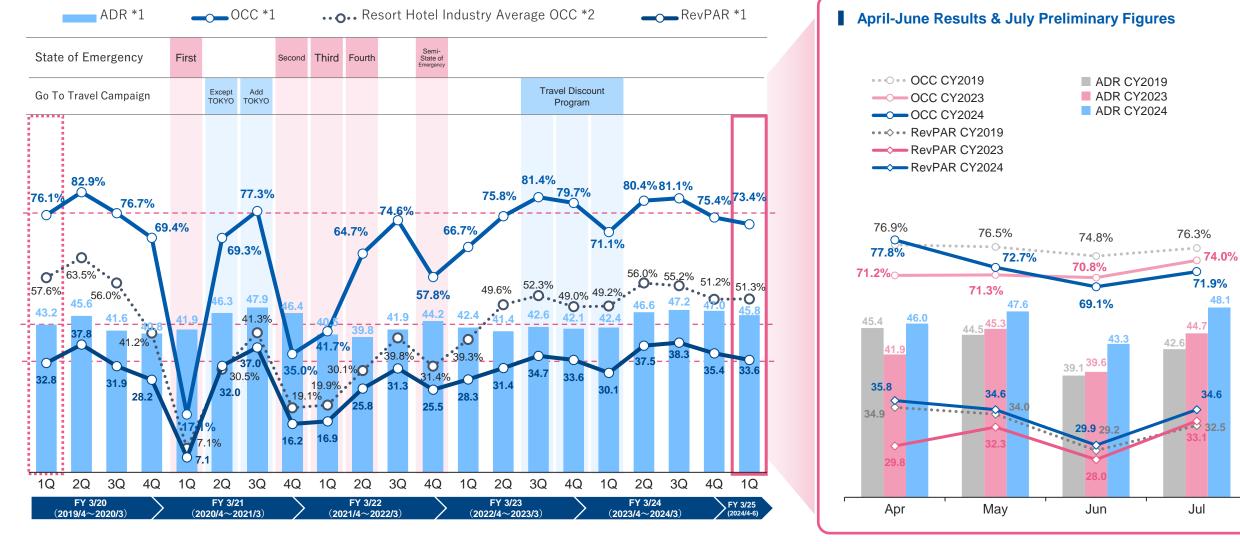
Resorts Business: Net Sales and Operating Income

									(100 million yen)
Net	Sales	+8.9 (-	+8.1%) YoY		Operati Incom		+0.4	YoY	
109.8	33,626 yen (YoY +14.8 FY 3/24 N	+1.9 ewly opened: s 75 rooms	-7.8 (Noto Kaishu) -	118.7 3.1 4.7	-6.2	Income growth due higher sales Labor and External costs, etc. +7.0	+7.4 I utility ▲0.4 Large	e-Scale Renewal prate expenses, etc. -5.6	-3.1 -2.5 - 5.7
FY 3/24 Q1Results	Opened before FY 3/23	FY 3/24 Opened	Others	FY 3/25 Q1Results	FY 3/24 Q1Results	Opened before FY 3/23	FY 3/24 Opened	Others	FY 3/25 Q1Results

よい朝のために。

Resorts Business: Quarterly Trends in Occupancy Ratio, Average Daily Rate and RevPAR





			Full	Year						Full	Year		
OCC (%)	FY3/19	FY3/20	FY3/21	FY3/22	FY3/23	FY3/24	ADR (thousand yen)	FY3/19	FY3/20	FY3/21	FY3/22	FY3/23	FY3/
	82.8%	76.2%	51.8%	59.9%	76.3%	77.1%		42.4	42.9	46.6	41.6	42.1	45.9

*1 The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison under the same conditions.

*2 Source: Japan Tourism Agency Homepage

FY3/24

35.4

32.2

Full Year

24.1

FY3/21 FY3/22 FY3/23

24.9

FY3/20

32.7

FY3/19

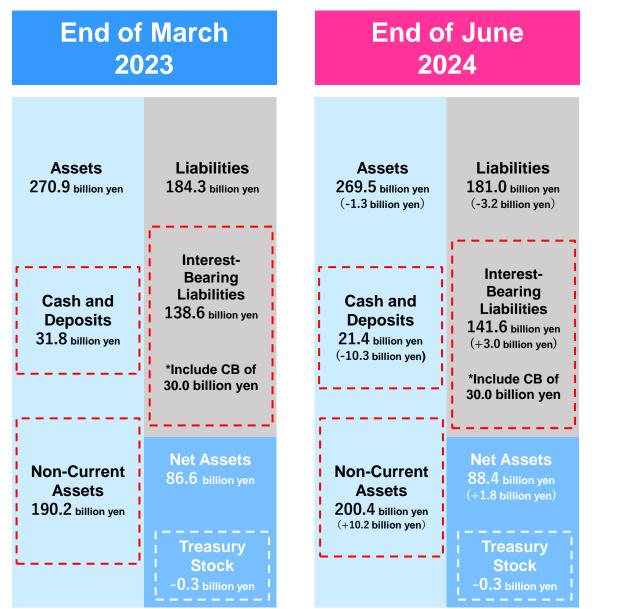
35.1

RevPAR

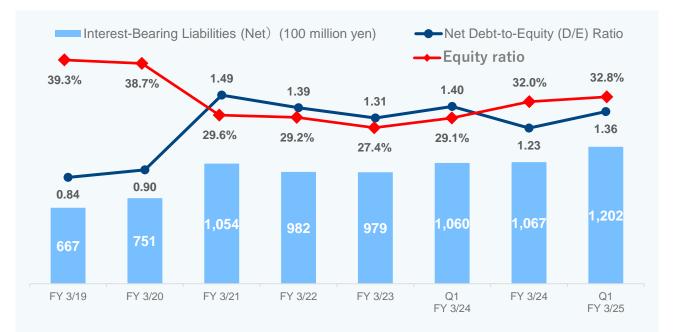
(thousand yen)

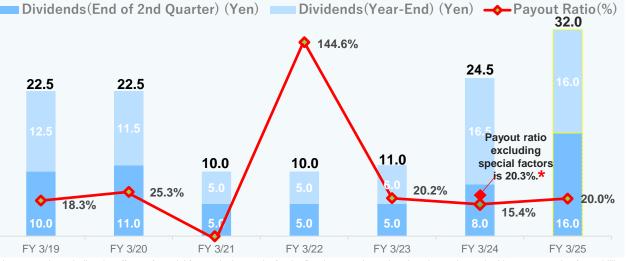
Consolidated Balance Sheet, Net D/E Ratio, Dividend Trends





Notes: Interest-bearing liabilities = Short-term loans payable + Current portion of bonds + Bonds + Long-term loans payable + Lease debts + Convertible bonds (CB)





*The dividend payout ratio excluding the effects of special factors in the results for the fiscal year under review, i.e., the equity method investment gain of 5.02 billion yen and the impairment loss of 2.01 billion yen, is 20.3%.

(Note) The dividend amount is calculated taking into account the 2-for-1 stock split of common shares on April 1, 2024.



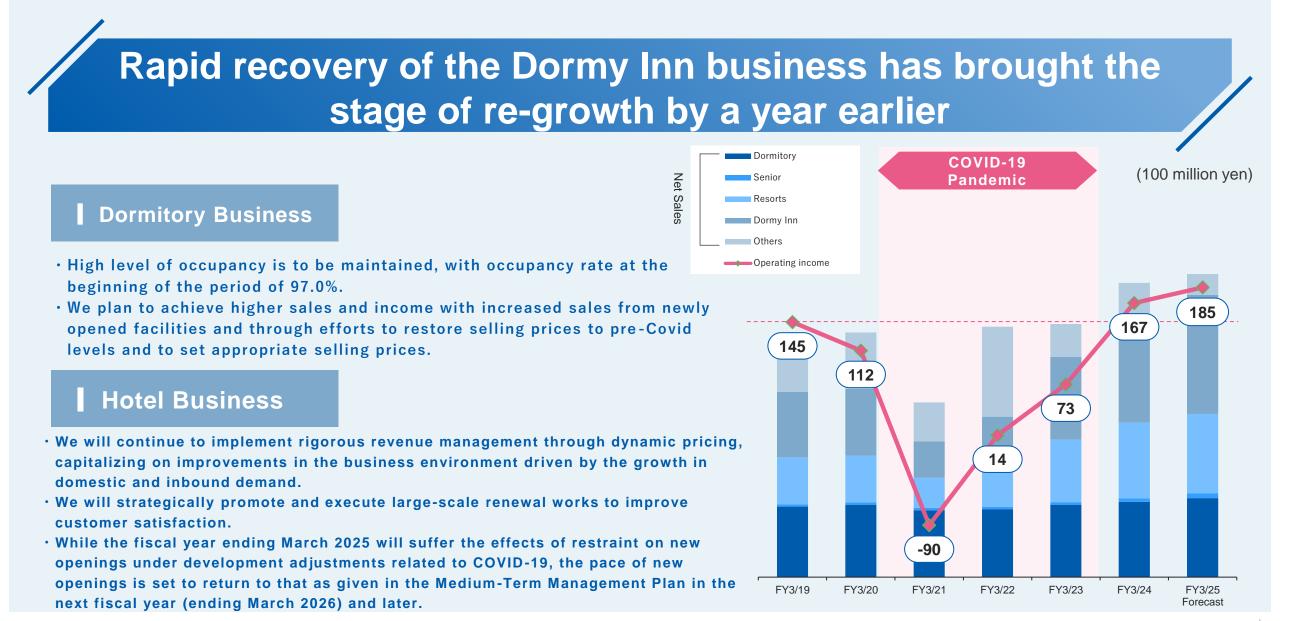


≪FY 3/25 Consolidated Financial Forecasts ≫

*Officially announced on May 15, 2023

Consolidated Financial Forecast: Main Financial Indicators





Consolidated Financial Forecast: Main Financial Indicators



	FY 3/24	FY 3/25				Special Causes	S	YoY Comparison
100 million yen	Results	Forecast (2024/4 – 2025/3)		oY barison	YoY Comparison of Increase/Decrease in Cost for Large-Scale Renewal	YoY Comparison of Increase/Decrease in opened after April 2023 onwards	YoY Comparison of Increase/Decrease in equity method investment gain	without Factors on the Left
		, , , , , , , , , , , , , , , , , , ,	(Α	в	С	D	A - B - C - D
Net Sales	2,041	2,260	+218	+10.7%	-19	+56	-	+181
Operating Income	167	185	+17	+10.7%	-33	+13	-	+37
Ordinary Income	211	190	-21	-10.0%	-33	+13	-38	+37
Net Income	124	125	+0	+0.7%	Operating In	come		
EPS (yen)	159.1	160.2	+1.08	+0.7%		YoY	Comparison of ease/Decrease	wth rate
DPS (yen)	24.5	32.0	+8	+30.6%		B Apri	ease/Decrease opened after 12023 onwards +13	
Depreciation Expense	67	78	+10	+15.0%	167	YoY Comparison of Increase/Decrease in Cost for Large- Scale Renewal		185
Cash Flow*2	191	200	+8	+4.2%	107	-33		
Capital Investment	179	400	+220	+123.4%	FY 3/24 Results			FY 3/25 Forecast

Note: We implemented a 2-for-1 split of common shares effective April 1, 2024. EPS and DPS are calculated based on the assumption that the stock split occurred at the beginning of the fiscal year ended March 2024.

*1 Recorded an equity method investment gain (gain from negative goodwill) of 5.02 billion yen in the fiscal year ended March 2024 due to the acquisition of Cosmos Initia Co., Ltd. shares.

*2 Cash Flow: Net Income + Depreciation Expense

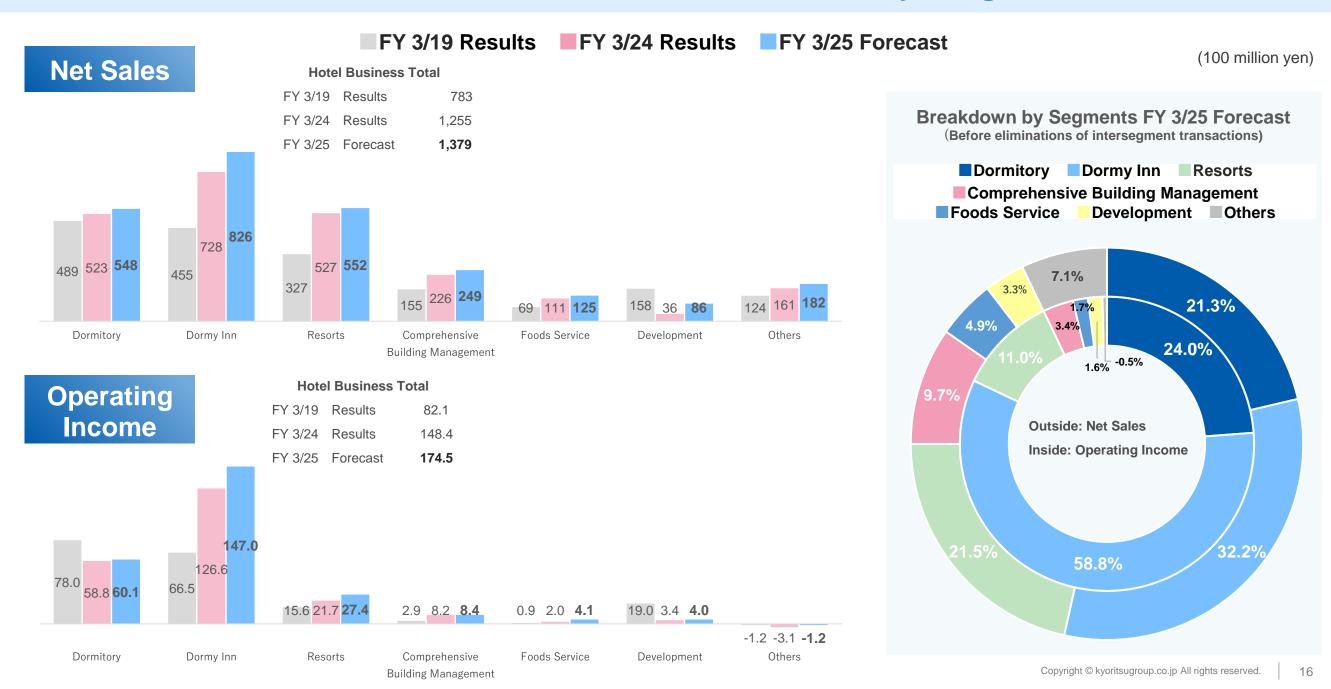
Consolidated Financial Forecast: Quarterly Operating Income by Major Segments



Operating In (100 million y	I	1Q (4 - 6)	2Q (7 – 9)	3Q (10 - 12)	4Q (1 - 3)	Full Year	
	FY 3/24 Results	16	13	8	20	58	
Dormitory Business	FY 3/25 Forecast	17	12	10	19	60	
	YoY Comparison	+1	-0	+1	-0	+1	Resorts
	FY 3/24 Results	28	40	39	18	126	Business Dormy Inn+5
Dormy Inn Business	FY 3/25 Forecast	34	61	47	3	147	Business +20
	YoY Comparison	+5	+20	+8	-14	+20	+20
	FY 3/24 Results	-6	9	13	4	21	-9
Resorts Business	FY 3/25 Forecast	-5	17	14	-0	27	Others
Buomoco	YoY Comparison	+1	+8	+1	-4	+5	Dormitory Business
	FY 3/24 Results	-9	-8	-10	-11	-40	+1 18
Others	FY 3/25 Forecast	-14	-10	-11	-14	-49	
	YoY Comparison	-4	-1	-1	-2	-9	167
	FY 3/24 Results	29	54	51	31	167	
Total	FY 3/25 Forecast	32	81	61	9	185	
	YoY Comparison	+3	+26	+9	-21	+17	FY 3/24 FY 3 Results Fore

Copyright © kyoritsugroup.co.jp All rights reserved.

Consolidated Financial Forecast: Breakdown by Segments

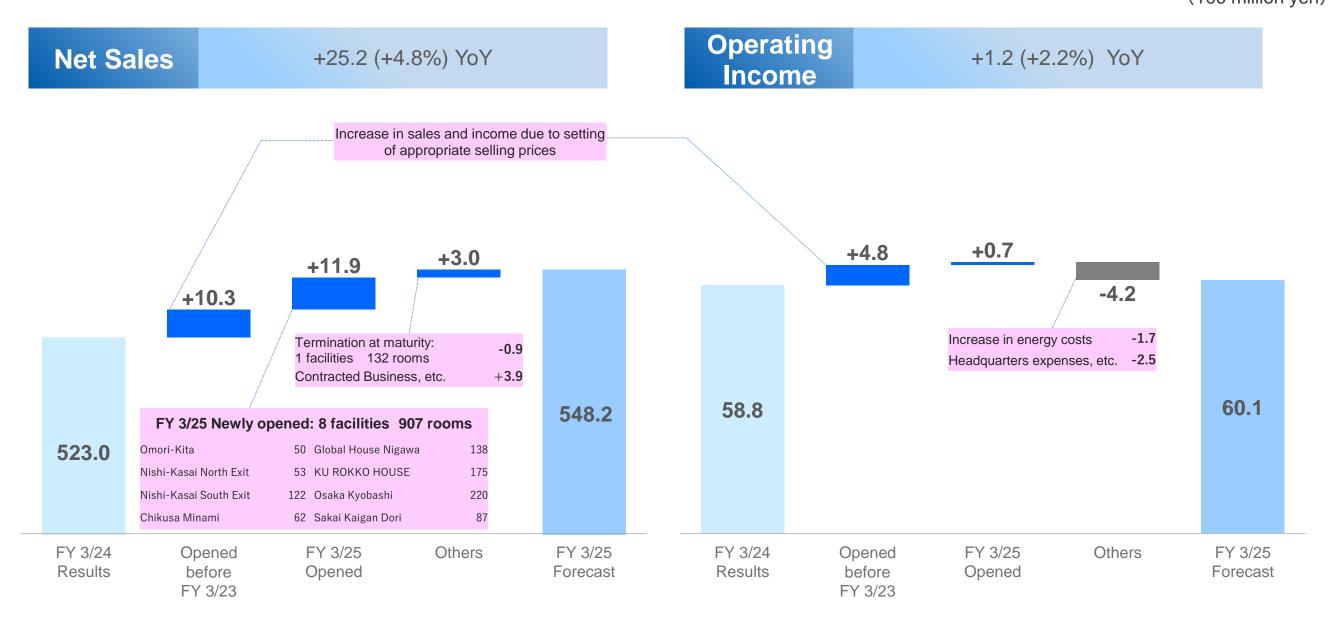


よい朝のために。 Y RITSL

HOTELS & DORMITORIES

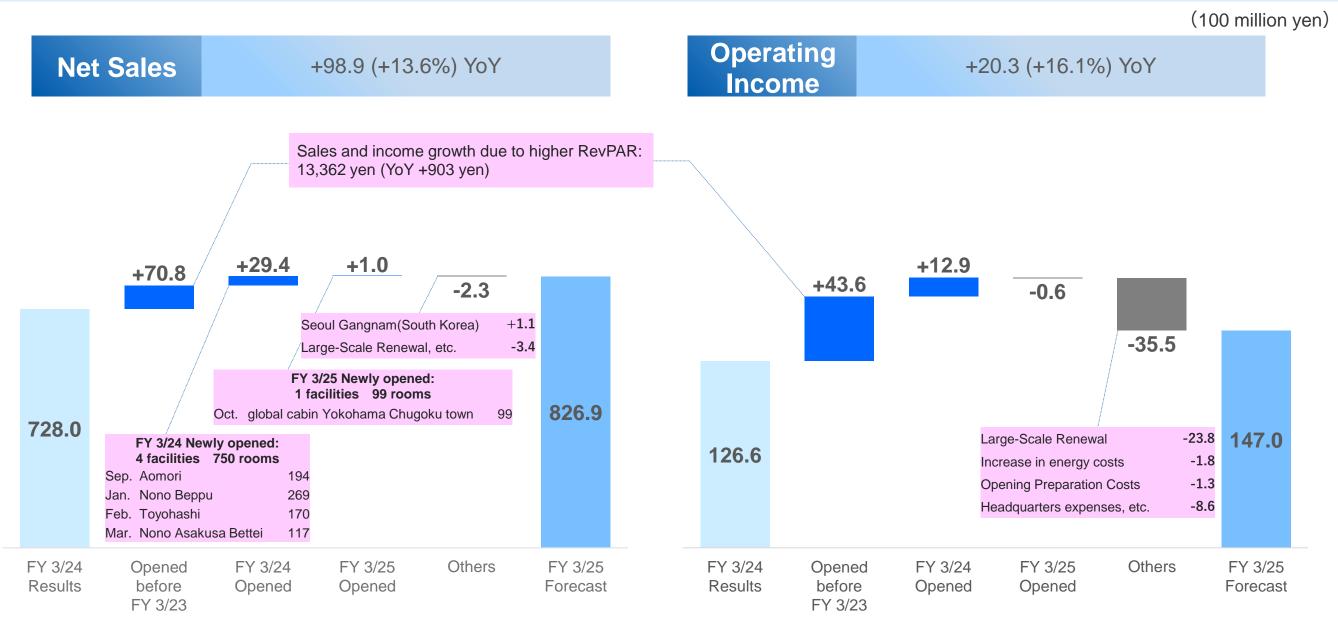
Consolidated Financial Forecast, Dormitory Business: Net Sales and Operating Income

(100 million yen)



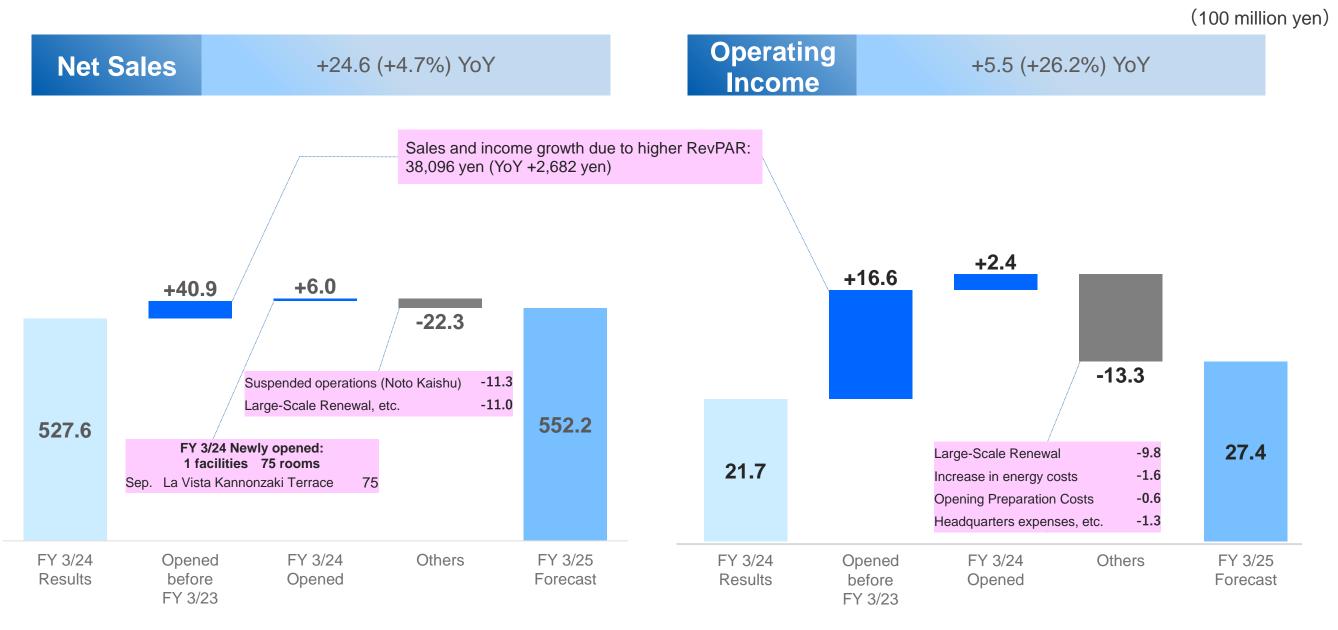
Consolidated Financial Forecast, Dormy Inn Business: Net Sales and Operating Income



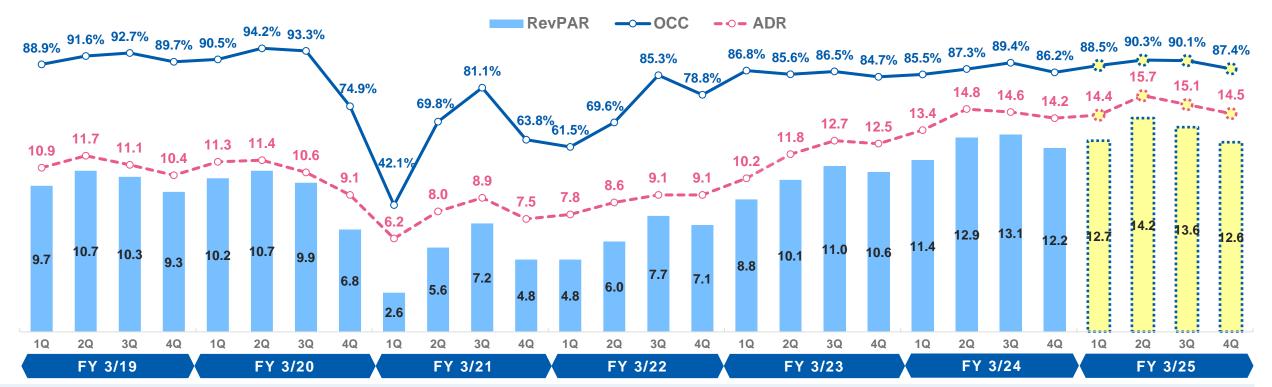


Consolidated Financial Forecast, Resorts Business: Net Sales and Operating Income





Consolidated Financial Forecast, Dormy Inn Business: Quarterly Trends in KPI



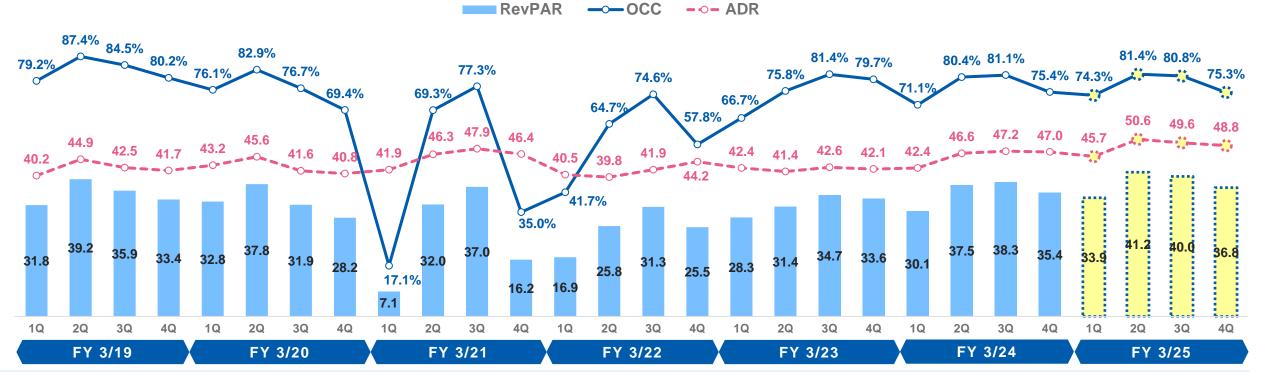
			000						ADR						RevPA	R	
(%)	1Q	2Q	3Q	4Q	Full year	(Thousand yen)	1Q	2Q	3Q	4Q	Full year	(Thousand yen)	1Q	2Q	3Q	4Q	Full year
FY 3/19	88.9	91.6	92.7	89.7	90.8	FY 3/19	10.9	11.7	11.1	10.4	11.0	FY 3/19	9.7	10.7	10.3	9.3	10.0
FY 3/20	90.5	94.2	93.3	74.9	88.1	FY 3/20	11.3	11.4	10.6	9.1	10.6	FY 3/20	10.2	10.7	9.9	6.8	9.4
FY 3/21	42.1	69.8	81.1	63.8	64.7	FY 3/21	6.2	8.0	8.9	7.5	7.9	FY 3/21	2.6	5.6	7.2	4.8	5.1
FY 3/22	61.5	69.6	85.3	78.8	73.9	FY 3/22	7.8	8.6	9.1	9.1	8.7	FY 3/22	4.8	6.0	7.7	7.1	6.4
FY 3/23	86.8	85.6	86.5	84.7	85.9	FY 3/23	10.2	11.8	12.7	12.5	11.8	FY 3/23	8.8	10.1	11.0	10.6	10.1
FY 3/24	85.5	87.3	89.4	86.2	87.1	FY 3/24	13.4	14.8	14.6	14.2	14.3	FY 3/24	11.4	12.9	13.1	12.2	12.4
						51/ 0/05											
FY 3/25 Forecast	88.5	90.3	90.1	87.4	89.1	FY 3/25 Forecast	14.4	15.7	15.1	14.5	14.9	FY 3/25 Forecast	12.7	14.2	13.6	12.6	13.3
YoY	+3.0pt	+3.0pt	+0.7pt	+1.2pt	+2.0pt	YoY	+1.0	+0.9	+0.5	+0.3	+0.6	YoY	+1.2	+1.2	+0.5	+0.4	+0.9

Note) The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison between the three periods under the same conditions

よい朝のために。

Consolidated Financial Forecast, Resorts Business: **Quarterly Trends in KPI**

よい朝のために。 KY RITSU HOTELS & DORMITORIES



			000						ADR						RevPA	R	
(%)	1Q	2Q	3Q	4Q	Full year	(Thousand yen)	1Q	2Q	3Q	4Q	Full year	(Thousand yen)	1Q	2Q	3Q	4Q	Full year
FY 3/19	79.2	87.4	84.5	80.2	82.8	FY 3/19	40.2	44.9	42.5	41.7	42.4	FY 3/19	31.8	39.2	35.9	33.4	35.1
FY 3/20	76.1	82.9	76.7	69.4	76.2	FY 3/20	43.2	45.6	41.6	40.8	42.9	FY 3/20	32.8	37.8	31.9	28.2	32.7
FY 3/21	17.1	69.3	77.3	35.0	51.8	FY 3/21	41.9	46.3	47.9	46.4	46.6	FY 3/21	7.1	32.0	37.0	16.2	24.1
FY 3/22	41.7	64.7	74.6	57.8	59.9	FY 3/22	40.5	39.8	41.9	44.2	41.6	FY 3/22	16.9	25.8	31.3	25.5	24.9
FY 3/23	66.7	75.8	81.4	79.7	76.3	FY 3/23	42.4	41.4	42.6	42.1	42.1	FY 3/23	28.3	31.4	34.7	33.6	32.2
FY 3/24	71.1	80.4	81.1	75.4	77.1	FY 3/24	42.4	46.6	47.2	47.0	45.9	FY 3/24	30.1	37.5	38.3	35.4	35.4
FY 3/25 Forecast	74.3	81.4	80.8	75.3	78.1	FY 3/25 Forecast	45.7	50.6	49.6	48.8	48.8	FY 3/25 Forecast	33.9	41.2	40.0	36.8	38.0
YoY	+3.2pt	+1.0pt	-0.3pt	-0.1pt	+1.0pt	YoY	+3.2	+4.0	+2.3	+1.8	+2.8	YoY	+3.8	+3.7	+1.7	+1.3	+2.6

Note) The table above shows figures excluding hotels that opened in April 2023 or later, in order to enable comparison between the three periods under the same conditions

Progress on the Medium-Term Management Plan KYORITSU Growth Vision Rise Up Plan 2028

during the mid-term management plan period Dormitory / Hotel Development Plans



	R	esults	Fore	cast			Decision made · commer			
	FY	3/24	FY 3	8/25	FY 3	3/26	FY	3/27	FY	3/28
	+12 facilities*	+1,037 rooms*	+8 facilities*	+907 rooms*	+13 facilities*	+1,736 rooms*	+11 facilities*	+2,100 rooms*	+4 facilities*	+494 rooms*
	Ending number of facilities	519 facilities	Ending number of facilities	526 facilities	Ending number of facilities	539 facilities	Ending number of facilities	550 facilities	Ending number of facilities	554 facilities
	Ending guest capacity	44,057 rooms	Ending guest capacity	44,915 rooms	Ending guest capacity	46,651 rooms	Ending guest capacity	48,751 rooms	Ending guest capacity	49,245 rooms
Dormitories,	Leasing rate	86.9%	Leasing rate	87.1%	Leasing rate	86.9%	Leasing rate	87.1%	Leasing rate	87.2%
Domeal	[L] Hirosaki, [L] Senda [L] Sendai Komatsush [L] Yamagata Honcho [L] Asuto Nagamachi, [L] Kasai Global Hous [L] Sagami ono, [L] Ya [L] Nakano-sakaue, et	nima, [L] Otsuka , [L] Kobe Yamate, e, [L] Kyoto Saiin, amatominami	[L] Omori-Kita, [L] Sak [L] Nishi-Kasai North E South Exit, [L] Chikus Kyobashi, [L] Global House Niga [L] KU ROKKO HOUS	Exit, [L] Nishi-Kasai a Minami, [L] Osaka wa,	[L] Sapporo Nishi 11, [[L] Kofu Takeda, Mito [L] Sendai Kawauchi, [L] Mibu Sanjo, [L] Sał [L] Meieki Kamejima A [L] Okayama Minamig [L]Yamashina Higashi	Wataricho [L] Nishioji Gojo, kado Ekimae, .nnex, [L] Takamatsu ata, [L] Tokushima	[L] Hachiojiotsuka, [L] [L] Kobe Rokkodai II [L] Shigakusatsu, [L] I [L] Amagasaki Kuise, [L] Takamatsu Saihoo [L] Nagasaki Shindaik [L] Nagasaki Heiwako	Jji, Tojiin, ho, umachi.	[L] Temmabashi, [L] Keisei Okubo, [L] Kawasaki Minamiw [L] Fukui ote	ratarida.
	+4 facilities*	+750 rooms*	+1 facilities*	+99 rooms*	+6 facilities*	+954 rooms*	+10 facilities*	+1,711 rooms*	+3 facilities*	+613 rooms*
	Ending number of facilities	95 facilities	Ending number of facilities	96 facilities	Ending number of facilities	102 facilities	Ending number of facilities	112 facilities	Ending number of facilities	115 facilities
	Ending guest capacity	17,107 rooms	Ending guest capacity	17,206 rooms	Ending guest capacity	18,160 rooms	Ending guest capacity	19,871 rooms	Ending guest capacity	20,484 room
Dormy Inn	Leasing rate	97.5%	Leasing rate	97.5%	Leasing rate	92.4%	Leasing rate	86.4%	Leasing rate	82.7%
	<u>Express Toyohashi</u> <u>Nono Asakusa Bett</u> [L] Nono Beppu, [L] Aomori.	-	[L] global cabin Yok (reopening)	ohama China town.	<u>Nono Kumamoto, N</u> <u>Komatsu, Express L</u> <u>Express Rikuzen-Ta</u>	Jnnan,	[L] chitose, <u>Naha</u> <u>Nono Kyoto Bettei,</u> <u>Tomakomai Annex,</u> <u>Nono nagano, Kaw</u> [L] Nono Kochi, <u>Ma</u>	<u>Nono Ise,</u> /agoe,	<u>Premium Yokohama</u> <u>Nono kagoshima,</u> <u>Nono Nagoya Nishi</u>	_,
	+1 facilities*	+75 rooms*			+1 facilities*	+67 rooms*	+5 facilities*	+526 rooms*	+7 facilities*	+542 rooms
	Ending number of facilities	42 facilities	Ending number of facilities	42 facilities	Ending number of facilities	43 facilities	Ending number of facilities	48 facilities	Ending number of facilities	55 facilities
	Ending guest capacity	4,260 rooms	Ending guest capacity	4,260 rooms	Ending guest capacity	4,327 rooms	Ending guest capacity	4,853 rooms	Ending guest capacity	5,395 rooms
Resorts	Leasing rate	73.8%	Leasing rate	73.8%	Leasing rate	72.7%	Leasing rate	64.8%	Leasing rate	59.6%
	[L] La Vista Kannon	zaki Terrace.			Kyoto Omuro Ninna	<u> </u>	La Vista Atami Terr La Vista Enoshima Minamiaso, Kannav Kawaguchiko Lake	Terrace, va Hot Spring,	[L] Hakone Terrace. <u>sounzan, Yufuin, Ol</u> <u>Namekawa hotel, U</u> <u>Takayu Hot Spring</u> .	<u>niradai</u>
Companywide leasing rate	88.	7%	89.0	0%	87.	5%	85.	5%	84.	1%

* Indicates numbers of increases in facilities and rooms from development projects (does not indicate numbers of increases from the end of the previous year for facilities and rooms in operation at the end of the year) (Note) [L] indicates a leased property; texts with underline indicate properties planned for real-estate securitization in the future; Red letters indicate planned commercialization.

Important notes

As used in these Notes, "presentation" refers to this Document explained or distributed by Kyoritsu Maintenance Co., Ltd. ("Kyoritsu" hereinafter), as well as oral presentations, questions and answers, and information provided in writing or orally. This presentation (including related oral explanations and questions and answers) does not constitute, state, or form, under any legal jurisdiction, a part of any proposal, guidance, or solicitation to purchase, acquire, apply for, exchange, trade, or otherwise dispose of any securities, or solicitation of any vote or approval.

Companies invested in by Kyoritsu, whether directly or indirectly, are separate companies. The term "Kyoritsu" may be used in this presentation for convenience' sake to refer to Kyoritsu and its subsidiaries in general. Similarly, the term "the Company" (including "we," "us," and "our") may be used to refer to the subsidiaries in general or to persons working for them. These terms also may be used in cases in which it would not be useful to specify a specific company.

Forward-looking statements

This presentation and materials distributed in connection with this presentation include forward-looking statements, ideas, or views regarding the Company's future businesses and future positions and results, including Kyoritsu estimates, projections, goals, and plans. While forward-looking statements often include terms such as "targets," "plans," "believes," "hopes," "continues," "expects," "aims," "intends," "will," "may," "should," "would," "could," "anticipates," "estimates," "projects," or similar terms, or negative expressions thereof, that is not necessarily always the case. The forward-looking statements in this document are based on current assumptions and ideas in light of the information currently available to the Company. Forward-looking statements are not guarantees by the Company or its executives of future business results, and they involve risks, both known and unknown, uncertainties, and other factors. Risks and uncertainties include, but are not limited to, the economic conditions of the Company's businesses, including general economic conditions in Japan and around the world, as well as the appearance or development of competing products, decisions by regulators and the timing thereof, and natural disasters. As a result of such factors, the Company's actual business performance, results, and financial details may differ substantially from the future business performance, results, and financial details described, whether explicitly or implicitly, in forward-looking statements. The Company and its executives make no guarantee of any kind regarding the ultimate accuracy of projections indicated in forward-looking statements. Kyoritsu is under no obligation to update the forward-looking statements contained in this presentation or presented by the Company through other means. Past performance is no indicator of future results, and Kyoritsu's business results as contained in this presentation are neither indicators, forecasts, projections, nor estimates of its future business results.



よい朝のために。 **KYのRITSU** HOTELS & DORMITORIES